

# EXHIBIT C

## Revised \_\_\_\_\_ by \_\_\_\_\_

Principal										Interest					Comments
Creditor	Claim#	Class	Amount expected to be allowed	Percent to be paid	Amount to be paid	Proposed Monthly Payment	2013	2014	2015	2016	2017	2018			

CLASS 1 - PRIORITY AND ADMINISTRATIVE CLAIMS

Dependencia de Hacienda	5	1A	192,008	100%	192,008	4,455	13,395	63,684	63,684	53,684	17,651	-
IRS	1	1B	448,879	100%	448,879	10,339	31,317	155,269	155,269	125,269	41,765	-
CRUI	2	1C	10,147	100%	10,147	238	708	2,832	2,832	2,832	94	-
Municipality of San Juan	2	ID	93,239	100%	93,239	2,168	6,255	20,020	20,020	20,020	6,673	-
			744,274		744,274	17,209	51,905	207,704	207,704	207,704	69,235	-

Payable on effective date

CLASS 2 - SECURED CLAIM OF POPULAR

Banco Popular	4	2	1,879,151	100%	1,879,151	21,231	165,926	174,415	183,338	192,718	202,676	212,942
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Effectively date

CLASS 3 - SECURED CLAIM OF SMALL BUSINESS

Small Business Administration	3	3	1,015,732	100%	1,015,732	7,482	47,416	80,470	81,218	82,095	82,920	83,753
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Effectively date

CLASS 4 - SECURED CLAIM OF EVANGELINA MILAN

Evangelina Milan	4	4	233,327	100%	233,327	1,591	19,092	19,092	19,092	19,092	19,092	19,092
			3,134,210		3,134,210	30,304	232,454	273,976	283,709	293,905	304,869	315,785

Effectively date

CLASS 5 - CONVIENCE CLASS (GENERAL UNSECURED LESS THAN \$10,000)

1883 XI Corp	5	5	1,354	75%	941	n/a	n/a	-	-	-	-	-
Café de la Unión	5	5	1,720	75%	1,289	n/a	n/a	-	-	-	-	-
Café Real/Pere's Bros	5	5	3,352	75%	2,514	n/a	n/a	-	-	-	-	-
Credito Invergiac-cons y Porcia Privada, Inc.	5	5	2,239	75%	1,694	n/a	n/a	-	-	-	-	-
Ding Unimold, Inc.	5	5	1,816	75%	1,362	n/a	n/a	-	-	-	-	-
EREGAC Conectores	5	5	1,844	75%	1,382	n/a	n/a	-	-	-	-	-
Excel Cleaning Corp	5	5	1,564	75%	1,173	n/a	n/a	-	-	-	-	-
Empresas Alena, Inc./Farmacia Summit H's	5	5	1,400	75%	1,050	n/a	n/a	-	-	-	-	-
Farmacia Summit H's	5	5	3,484	75%	2,609	n/a	n/a	-	-	-	-	-
L'Oréal P/a	5	5	3,123	75%	2,342	n/a	n/a	-	-	-	-	-
Madec	5	5	2,128	75%	1,595	n/a	n/a	-	-	-	-	-
Porcia Privada	5	5	1,882	75%	1,412	n/a	n/a	-	-	-	-	-
SANOFI-MONTEVIS	5	5	2,011	75%	1,508	n/a	n/a	-	-	-	-	-
			1,321	75%	991	n/a	n/a	-	-	-	-	-
Total Class 5			27,849		20,887		20,887					

Effective date

CLASS 6 - GENERAL UNSECURED MORE THAN \$10,000

Autodis de Energía Eléctrica	6	6	57,291	90%	51,562	716	2,148	8,594	8,594	8,594	8,594	15,039
BPRR	6	6	120,365	90%	108,346	1,595	4,614	18,048	18,058	18,058	18,058	31,601
CRUI	6	6	47,060	90%	42,354	568	1,765	7,099	7,099	7,099	7,099	12,333
Departamento de Hacienda	6	6	213,000	90%	191,708	2,653	7,888	31,951	31,951	31,951	31,951	53,915
Fondo Del Seguro Del Estado	6	6	28,669	90%	26,176	371	1,114	4,454	4,454	4,454	4,454	7,795
Fondo Del Seguro Del Estado	6	6	16,703	90%	15,033	209	626	2,605	2,605	2,605	2,605	4,385
IRS	6	6	131,348	90%	118,212	1,642	4,326	19,704	19,704	19,704	19,704	34,481
Mutua Capital	6	6	46,000	90%	40,500	583	1,858	6,750	6,750	6,750	6,750	11,813
Municipality of San Juan	6	6	21,319	90%	19,214	267	801	3,202	3,202	3,202	3,202	5,604
Total class 6			681,882		613,567	8,523	25,959	102,278	102,278	102,278	102,278	178,585

60 days after effective date

CLASS 7 - CONTINGENT

Maria Lirio Delgado V.	7	7	Contingent/Secured	-	-	-	-	-	-	-	-	-
Aurea Silva Alvarez V.	7	7	Contingent/Secured	-	-	-	-	-	-	-	-	-
Carmina Silva Alvarez V.	7	7	Contingent/Secured	-	-	-	-	-	-	-	-	-
Carlos Ochoa Restrepo V.	7	7	Contingent/Secured	-	-	-	-	-	-	-	-	-
Americo Da Jesus Ferrer V.	7	7	Contingent/Secured	-	-	-	-	-	-	-	-	-
Contingent/Secured	7	7	Contingent/Secured	-	-	-	-	-	-	-	-	-

CLASS 8 - Stockholders

	8	8	469,235		445,878	58,136	374,565	583,539	693,550	693,587	448,102	484,773
TOTAL			469,235		445,878	58,136	374,565	583,539	693,550	693,587	448,102	484,773

CLASS 9 -

	9	9	445,878		58,136	374,565	583,539	693,550	693,587	448,102	484,773	511,159
			445,878		58,136	374,565	583,539	693,550	693,587	448,102	484,773	511,159

CLASS 10 -

	10	10	100,042		93,692	76,745	83,590					
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MILLENNIUM INSTITUTE OF ADVANCE NURSING

(DEBTOR IN POSSESSION)

FORECASTED STATEMENTS OF CASH FLOWS  
FOR THE YEARS ENDING DECEMBER 31, 2014 THROUGH 2018

Revised 03/2014

Beginning Cash Balance  
Cash Inflows:  
Cash Income  
Accounts Receivable

Cash outflows:

Advertising  
Bank Charges  
Contract Labor  
Insurance  
Office Supplies  
Payroll  
Payroll Taxes and benefits  
Professional Fees (Accounting & Legal)  
Rent  
Repairs & Maintenance  
Disability Insurance Expense  
Group Insurance  
Telephone  
Utilities  
Vehicle Expenses  
Patient Service (Food, Medicine, Laboratories, Ambulance)  
Other (Security, Laundry, Cleaning Supplies, Deliver, Transportation)

Total Funds Available

Total Operating Expenses  
Cash flows from operations

Payments to Creditors: (As per Exhibit 3)

PRIORITIES

CLASS 1 Administrative  
Departamento de Hacienda  
IRS  
CRIM  
Municipality of San Juan  
Priorities Interest  
CLASS 2 SECURED CLAIM OF POPULAR - Interest  
SECURED CLAIM OF POPULAR - Interest  
CLASS 3 SECURED CLAIM OF SMALL BUSINESS  
SECURED CLAIM OF SMALL BUSINESS - Interest  
CLASS 4 SECURED CLAIM OF EVANGELINA MILLAN  
CLASS 5 GENERAL UNSECURED LESS THAN \$10,000  
CLASS 6 GENERAL UNSECURED MORE THAN \$10,000

March -June 2014 July-Dec.

2014	2015	2016	2017	2018
\$ 160,000	\$ 185,531	\$ 402,686	\$ 540,125	\$ 792,253

4,000	30,000	59,000	59,000	59,000
580,800	2,400,000	4,800,000	4,800,000	4,800,000
584,800	2,430,000	4,859,000	4,859,000	4,859,000
744,800	2,545,125	5,044,531	5,261,696	5,399,125

2,000	3,000	5,000	5,000	5,000
500	750	500	500	500
20,000	306,000	650,000	653,000	676,000
5,000	7,500	15,000	15,000	15,000
1,500	2,250	4,500	4,500	4,500
140,000	690,000	1,380,000	1,408,000	1,436,000
32,200	158,700	317,400	323,800	330,300
5,000	50,000	50,000	51,500	53,045
400	600	600	600	600
5,000	15,000	15,000	15,000	15,000
1,100	3,300	3,300	3,356	3,433
12,000	35,000	72,000	73,440	74,909
16,000	27,000	54,000	54,000	54,000
48,000	108,000	216,000	217,500	220,500
12,000	18,000	36,000	36,000	36,000
54,000	420,000	840,000	865,000	891,000
8,000	120,500	241,000	248,000	255,000

382,700	1,965,600	3,900,300	3,984,205	4,089,287
382,100	463,400	938,700	874,794	789,713
March -June 2014	July-Dec. 2014	2015	2016	2017
2014	2014	2015	2016	2017

43,750	32,001	64,003	64,003	16,001
16,001	79,099	158,178	158,178	39,514
39,544	1,691	3,382	3,382	846
846	15,540	31,080	31,080	7,770
7,770	18,767	21,895	17,724	10,426
6,256	102,233	174,415	183,338	192,718
63,693	66,635	80,357	71,434	62,654
22,212	24,970	80,470	81,278	82,095
22,446	3,719	9,315	8,507	7,680
1,240	7,955	19,092	19,092	19,092
4,773				
20,887				
16,558	41,395	99,346	99,349	99,349
265,975	393,995	741,535	737,365	537,284
628,675	2,360,595	4,641,835	4,721,571	4,806,871
116,125	185,531	402,686	540,125	792,253
Total Disbursements				
Ending cash balance				

Millennium Institute for ANC  
Income Statement - 12 Periods  
For January 1, 2013 through December 31, 2013

	Period 1	Period 2	Period 3	Period 4	Period 5	Period 6	Period 7	Period 8	Period 9	Period 10	Period 11	Period 12
<b>Revenues</b>												
Income from Rent	\$ 73,648	\$ 70,243	\$ 67,156	\$ 66,848	\$ 77,641	\$ 76,888	\$ 58,753	\$ 64,136	\$ 68,245	\$ 76,012	\$ 82,794	\$ 72,670
TSS Income	\$ 21,594	\$ 67,968	\$ 37,591	\$ 47,172	\$ 48,264	\$ 83,647	\$ 48,698	\$ 59,126	\$ 86,663	\$ 64,643	\$ 45,408	\$ 52,630
ACAA Income	\$ 45,423	\$ 40,398	\$ 34,882	\$ 39,368	\$ 35,312	\$ 31,585	\$ 29,094	\$ 15,879	\$ 13,532	\$ 13,581	\$ 17,358	\$ 18,363
Medicare Income	\$ 35,568	\$ 20,797	\$ 32,378	\$ 41,143	\$ 31,943	\$ 26,486	\$ 32,769	\$ 38,343	\$ 25,473	\$ 38,715	\$ 44,101	\$ 24,027
Other Insurance Income	\$ 19,962	\$ 26,422	\$ 23,982	\$ 16,064	\$ 19,467	\$ 38,313	\$ 26,077	\$ 22,542	\$ 22,346	\$ 16,874	\$ 20,708	\$ 25,481
MMM Income	\$ 111,276	\$ 120,098	\$ 96,549	\$ 131,096	\$ 109,131	\$ 128,233	\$ 106,752	\$ 166,176	\$ 123,429	\$ 136,819	\$ 102,509	\$ 86,320
MCS Income	\$ 38,713	\$ 61,261	\$ 85,729	\$ 72,822	\$ 101,671	\$ 77,562	\$ 104,882	\$ 95,353	\$ 72,262	\$ 90,999	\$ 95,425	\$ 61,492
Beauty Salon Income	\$ 20	\$ 70	\$ 35	\$ 240	\$ 35	\$ 60	\$ 80	\$ 35	\$ 60	\$ 80	\$ 100	\$ 89
Other Income	\$ 218	\$ 180	\$ 281	\$ 95	\$ 194	\$ 119	\$ 385	\$ 150	\$ 218	\$ 79	\$ 282	\$ 288
Interest Income	\$ 20	\$ 2	\$ 1	\$ 2	\$ 1	\$ 1	\$ 1	\$ 12	\$ 25	\$ 62	\$ 72	\$ 48
Televisores	\$ 2,459	\$ 4,143	\$ 3,205	\$ 3,747	\$ 2,787	\$ 2,991	\$ 2,700	\$ 2,283	\$ 3,105	\$ 2,421	\$ 1,824	\$ 3,174
Lunch Sales	\$ 1,213	\$ 1,424	\$ 1,352	\$ 1,477	\$ 1,507	\$ 1,471	\$ 1,299	\$ 1,387	\$ 1,905	\$ 1,529	\$ 1,472	\$ 1,639
Miscellaneous Income	\$ -	\$ 255	\$ 86	\$ 365	\$ 430	\$ 348	\$ 94	\$ -	\$ -	\$ 241	\$ 442	\$ 86
<b>Total Revenues</b>	<b>\$ 350,113</b>	<b>\$ 413,260</b>	<b>\$ 383,227</b>	<b>\$ 420,439</b>	<b>\$ 428,383</b>	<b>\$ 467,703</b>	<b>\$ 411,584</b>	<b>\$ 465,423</b>	<b>\$ 417,263</b>	<b>\$ 442,055</b>	<b>\$ 412,494</b>	<b>\$ 346,306</b>

<b>Expenses</b>												
Salaries Expense	\$ 101,701	\$ 109,488	\$ 102,010	\$ 108,681	\$ 112,860	\$ 111,008	\$ 105,433	\$ 107,048	\$ 116,835	\$ 111,741	\$ 122,181	\$ 113,235
Employee Bonus	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100	\$ (100)	\$ -	\$ 46,327
Vacations Expense	\$ 5,877	\$ 3,478	\$ 5,183	\$ 3,553	\$ 2,950	\$ 4,545	\$ 9,815	\$ 15,539	\$ 3,481	\$ 7,471	\$ 2,896	\$ 4,173
Sick Expense	\$ 2,985	\$ 3,716	\$ 1,316	\$ 4,472	\$ 3,209	\$ 5,017	\$ 1,412	\$ 1,975	\$ 1,823	\$ 2,036	\$ 918	\$ 2,673
Holiday Expense	\$ 7,870	\$ 69	\$ -	\$ 7,511	\$ -	\$ 3,399	\$ 4,161	\$ 3,698	\$ 3,876	\$ -	\$ 1,858	\$ 7,387
Professional Fees Expense	\$ 14,268	\$ 16,937	\$ 13,810	\$ 15,811	\$ 13,674	\$ 19,863	\$ 20,460	\$ 18,209	\$ 17,534	\$ 16,485	\$ 14,506	\$ 16,599
Security Expense	\$ 5,330	\$ 5,896	\$ 6,084	\$ 6,367	\$ 6,604	\$ 5,748	\$ 5,848	\$ 5,868	\$ 6,393	\$ 5,762	\$ 5,817	\$ 8,722
Employee Incentive Program	\$ 600	\$ 1,050	\$ 1,450	\$ 1,700	\$ 700	\$ 1,150	\$ 750	\$ 1,000	\$ 1,100	\$ 1,700	\$ 1,000	\$ 1,400
Employee Differential Payment	\$ 1,310	\$ 1,354	\$ 1,304	\$ 1,324	\$ 1,462	\$ 1,384	\$ 1,316	\$ 1,304	\$ 1,438	\$ 1,460	\$ 1,370	\$ 1,386
Equip. Rental Expense	\$ 100	\$ 100	\$ -	\$ -	\$ 300	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100
Therapy Service Exp.	\$ 7,950	\$ 9,550	\$ 7,690	\$ 10,510	\$ 9,500	\$ 8,910	\$ 10,040	\$ 9,027	\$ 9,800	\$ 8,430	\$ 7,050	\$ 2,750
Laundry Expense	\$ 1,147	\$ 1,901	\$ 1,906	\$ 1,764	\$ 1,705	\$ 1,554	\$ 1,803	\$ 4,037	\$ 1,918	\$ 1,974	\$ 1,689	\$ 1,595
Cleaning Services & Supplies	\$ 2,363	\$ 4,266	\$ 3,129	\$ 3,113	\$ 3,363	\$ 2,560	\$ 3,575	\$ 2,458	\$ 4,249	\$ 3,099	\$ 3,329	\$ 2,685
Office & Supplies expense	\$ 487	\$ 1,158	\$ 889	\$ 1,228	\$ 1,849	\$ 1,408	\$ 1,307	\$ 1,489	\$ 1,141	\$ 1,346	\$ 4,534	\$ 1,309

Millennium Institute for ANC  
Income Statement - 12 Periods  
For January 1, 2013 through December 31, 2013

	Period 1	Period 2	Period 3	Period 4	Period 5	Period 6	Period 7	Period 8	Period 9	Period 10	Period 11	Period 12
Hospital & Supplies expense	\$ 12,994	\$ 15,133	\$ 11,493	\$ 13,619	\$ 15,058	\$ 13,758	\$ 15,336	\$ 20,032	\$ 18,000	\$ 11,836	\$ 16,778	\$ 24,021
Food Expense	\$ 17,024	\$ 18,438	\$ 13,453	\$ 18,803	\$ 22,798	\$ 14,334	\$ 18,026	\$ 19,808	\$ 17,780	\$ 19,657	\$ 23,028	\$ 14,775
Drug & Medicine Expense	\$ 17,207	\$ 15,931	\$ 15,255	\$ 15,746	\$ 18,668	\$ 14,931	\$ 17,934	\$ 17,313	\$ 11,681	\$ 18,901	\$ 15,888	\$ 12,823
Insurance Expense	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 541	\$ 541	\$ -	\$ -	\$ -	\$ -
Therapy Materilas Expense	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50	\$ -	\$ -	\$ -
Ambulance Services Expense	\$ -	\$ -	\$ -	\$ 320	\$ 320	\$ 100	\$ -	\$ 720	\$ 125	\$ 320	\$ 200	\$ 160
Laboratory Services	\$ 5,810	\$ 6,879	\$ 7,207	\$ 4,755	\$ 6,683	\$ 10,086	\$ 4,210	\$ 8,857	\$ 6,372	\$ 6,792	\$ 8,235	\$ 5,612
Computer Expense	\$ 132	\$ 102	\$ 102	\$ 102	\$ 192	\$ 374	\$ 2,778	\$ 1,620	\$ 209	\$ 657	\$ 102	\$ 102
Communication Expense	\$ 5,241	\$ 3,998	\$ 4,377	\$ 6,055	\$ 4,879	\$ 3,941	\$ 3,970	\$ 3,797	\$ 3,982	\$ 2,799	\$ 1,015	\$ 9,503
Contract Service Kitchen	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,050	\$ 8,000	\$ 8,000
Representation Expense	\$ 6,500	\$ -	\$ -	\$ 4,875	\$ -	\$ -	\$ 4,880	\$ 1,283	\$ -	\$ 8,153	\$ -	\$ -
Physician Fees Expense	\$ 19,500	\$ 7,481	\$ 23,125	\$ 14,197	\$ 24,250	\$ 22,000	\$ 26,750	\$ 16,200	\$ 26,375	\$ 15,500	\$ 27,375	\$ 29,575
Patient Services Expenses	\$ 2,649	\$ 4,879	\$ 2,341	\$ 3,443	\$ 2,477	\$ 3,711	\$ 2,891	\$ 3,208	\$ 3,396	\$ 2,170	\$ 3,525	\$ 5,591
Fees & Subscription Expense	\$ 532	\$ -	\$ (30)	\$ 180	\$ 1,557	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Advertising & Publication Exp	\$ 390	\$ 271	\$ 875	\$ 525	\$ -	\$ 420	\$ -	\$ 214	\$ 417	\$ 2,195	\$ 1,161	\$ 278
Postal Service Expense	\$ 19	\$ -	\$ 235	\$ 49	\$ 18	\$ 3	\$ 56	\$ 53	\$ 46	\$ 24	\$ 73	\$ 28
Bad Debts Expense	\$ 121	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Interest & Charges Expense	\$ 8,756	\$ 757	\$ 8,666	\$ 743	\$ 693	\$ 16,578	\$ 8,508	\$ 8,439	\$ 8,639	\$ 8,317	\$ 8,256	\$ 8,323
Audit Fees	\$ -	\$ -	\$ -	\$ -	\$ 2,900	\$ 2,270	\$ 2,215	\$ 8,290	\$ 1,305	\$ 2,186	\$ -	\$ -
Legal Fees	\$ -	\$ 80	\$ 4,630	\$ -	\$ 1,000	\$ 16,072	\$ -	\$ 40	\$ -	\$ 40	\$ 13,927	\$ 10,019
Licences & Permits Expense	\$ -	\$ -	\$ -	\$ 2,277	\$ -	\$ 150	\$ -	\$ 500	\$ 233	\$ 430	\$ 1,506	\$ -
Dues & Memberships Expense	\$ 80	\$ -	\$ 110	\$ 935	\$ 820	\$ 2,677	\$ -	\$ -	\$ 760	\$ 1,673	\$ 590	\$ -
Depreciation & Amortization	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 139,964
General Repair Expense	\$ 2,438	\$ 7,139	\$ 155	\$ 2,842	\$ 90	\$ 1,796	\$ 2,991	\$ 1,761	\$ 2,836	\$ 4,855	\$ 630	\$ 4,978
Maintenance Expense	\$ 1,183	\$ 1,388	\$ 2,565	\$ 1,294	\$ 1,276	\$ 387	\$ 1,439	\$ 2,309	\$ 5,466	\$ 4,144	\$ 46	\$ 2,485
Gardening Expense	\$ 1,460	\$ 650	\$ 650	\$ 810	\$ 650	\$ 810	\$ 650	\$ 650	\$ 810	\$ 650	\$ 1,010	\$ 650
Waste Disposal Expense	\$ 6,001	\$ 5,431	\$ 5,416	\$ 5,840	\$ 6,541	\$ 5,592	\$ 5,712	\$ 6,920	\$ 5,561	\$ 7,202	\$ 5,485	\$ 6,154
Automobile Expense	\$ 2,436	\$ 2,784	\$ 2,225	\$ 3,268	\$ 2,953	\$ 2,291	\$ 4,061	\$ 3,121	\$ 4,257	\$ 5,707	\$ 4,932	\$ 6,699
Miscelaneous Expense	\$ -	\$ -	\$ 112	\$ -	\$ 1,295	\$ -	\$ -	\$ 348	\$ 723	\$ 3,091	\$ -	\$ -
Other Expense	\$ 808	\$ 476	\$ 2,483	\$ 179	\$ 213	\$ (1,877)	\$ 520	\$ (1,417)	\$ 188	\$ 712	\$ 1,941	\$ 2,774
Electricity Expense	\$ 15,002	\$ 18,105	\$ 17,426	\$ 17,196	\$ 17,731	\$ 15,558	\$ 16,940	\$ 16,160	\$ 15,730	\$ 18,285	\$ 15,500	\$ 12,305
Water Expense	\$ 917	\$ 902	\$ 1,006	\$ 837	\$ 894	\$ 1,038	\$ 955	\$ 1,375	\$ 1,554	\$ 1,620	\$ 1,784	\$ 1,938

Millennium Institute for ANC  
Income Statement - 12 Periods  
For January 1, 2013 through December 31, 2013

	Period 1	Period 2	Period 3	Period 4	Period 5	Period 6	Period 7	Period 8	Period 9	Period 10	Period 11	Period 12
Gas Expense	\$ 4,061	\$ 3,221	\$ 2,626	\$ 3,277	\$ 2,678	\$ 3,724	\$ 3,143	\$ 5,089	\$ 4,407	\$ 5,018	\$ 3,529	\$ 3,197
Oxygen Expense	\$ -	\$ -	\$ 439	\$ -	\$ -	\$ 340	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Social Security Expense	\$ 7,492	\$ 7,416	\$ 6,928	\$ 7,920	\$ 7,544	\$ 7,874	\$ 7,650	\$ 8,126	\$ 8,014	\$ 7,738	\$ 8,102	\$ 10,979
Medicare SS Expense	\$ 1,752	\$ 1,734	\$ 1,620	\$ 1,852	\$ 1,764	\$ 1,842	\$ 1,789	\$ 1,901	\$ 1,874	\$ 1,810	\$ 1,895	\$ 2,568
State Unemployment Tax	\$ 6,526	\$ 6,338	\$ 5,343	\$ 4,399	\$ 3,085	\$ 2,027	\$ 1,035	\$ 910	\$ 782	\$ 681	\$ 843	\$ 1,102
Federal Unemployment Expense	\$ 648	\$ 634	\$ 534	\$ 440	\$ 308	\$ 203	\$ 103	\$ 91	\$ 78	\$ 68	\$ 84	\$ 116
Disability Ins. Expense	\$ 206	\$ 203	\$ 185	\$ 181	\$ 133	\$ 108	\$ 69	\$ 55	\$ 37	\$ 31	\$ 31	\$ 39
Other Tax Expense	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 160	\$ -	\$ -
Municipal Tax Expense	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,919	\$ -	\$ -	\$ -	\$ -	\$ -
Group Insurance Expense	\$ 2,079	\$ 2,920	\$ 4,212	\$ 4,442	\$ 4,022	\$ 4,203	\$ 556	\$ 6,559	\$ 7,076	\$ 6,373	\$ 5,603	\$ 5,260
Delivery Expense	\$ 165	\$ 250	\$ 240	\$ 313	\$ 500	\$ 135	\$ 283	\$ 590	\$ 240	\$ 3,588	\$ 293	\$ 240
Transportation Expense	\$ -	\$ -	\$ -	\$ 45	\$ -	\$ 45	\$ 45	\$ 45	\$ 45	\$ 90	\$ 45	\$ -
<b>Total Expenses</b>	<b>\$ 310,115</b>	<b>\$ 300,502</b>	<b>\$ 298,777</b>	<b>\$ 315,790</b>	<b>\$ 320,166</b>	<b>\$ 342,145</b>	<b>\$ 340,978</b>	<b>\$ 345,260</b>	<b>\$ 336,836</b>	<b>\$ 343,025</b>	<b>\$ 348,660</b>	<b>\$ 540,597</b>
<b>Net Income</b>	<b>\$ 39,998</b>	<b>\$ 112,758</b>	<b>\$ 84,450</b>	<b>\$ 104,649</b>	<b>\$ 108,217</b>	<b>\$ 125,558</b>	<b>\$ 70,607</b>	<b>\$ 120,162</b>	<b>\$ 80,427</b>	<b>\$ 99,030</b>	<b>\$ 63,834</b>	<b>\$ (194,292)</b>



Millennium Institute for ANC  
Income Statement - 12 Periods  
For January 1, 2014 through December 31, 2014

	Period 1	Period 2	Period 3	Period 4	Period 5	Period 6	Period 7	Period 8	Period 9	Period 10	Period 11	Period 12	YTD
Revenues													
Living Income	\$ 71,737.56	54,842.00	61,014.80	52,970.00	53,196.00	61,903.04	63,657.00	70,404.00	70,794.25	77,893.00	73,891.33	76,284.96	788,587.94
TSS Income	8,913.63	14,985.28	27,452.80	17,959.00	10,597.71	61,456.00	34,592.00	1,840.00	0.00	736.00	7,360.00	13,616.00	199,508.42
ACAA Income	29,561.00	10,866.00	22,064.00	18,146.00	44,376.00	49,464.00	35,346.00	32,494.00	25,047.00	15,802.00	25,769.00	25,075.00	334,010.00
Medicare Income	31,031.02	20,136.20	(1,441.65)	0.00	0.00	41.20	0.00	0.00	0.00	0.00	0.00	0.00	49,766.77
Other Insurance Income	22,622.31	637.50	15,279.11	5,958.92	1,200.00	3,193.40	13,600.00	10,450.00	4.96	2,515.00	7,241.00	1,115.00	83,817.20
MMM Income	56,184.10	77,509.83	2,971.74	29.14	0.00	(2,966.30)	0.00	2,695.00	0.00	0.00	0.00	0.00	136,423.51
MCS Income	49,679.00	55,925.00	10,169.81	5,474.75	4,380.00	7,585.00	2,650.00	0.00	0.00	4,053.00	12,516.00	4,985.00	157,417.56
Beauty Salon Income	20.00	120.00	100.00	45.00	47.00	0.00	45.00	50.00	115.00	80.00	20.00	60.00	702.00
Patient Services	0.00	0.00	70.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	70.00
Other Income	128.75	50.00	128.50	129.25	124.00	154.00	167.00	124.50	559.07	1,096.56	165.00	60.00	2,886.63
Interest Income	53.78	40.84	8.36	11.41	0.78	0.00	334.57	3.40	0.00	0.00	0.00	9.78	462.92
Televisores	3,079.83	2,132.01	1,716.24	783.25	1,231.59	1,901.54	1,217.00	966.34	792.52	696.00	793.00	839.00	16,148.32
Lunch Sales	1,626.95	2,227.35	1,361.48	993.47	1,230.12	884.42	1,645.89	1,392.86	992.15	769.10	858.06	759.82	14,741.67
Miscellaneous Income	87.47	95.28	61.35	53.50	31.40	43.27	47.32	0.00	79.62	34.28	47.60	33.37	614.46
Total Revenues	274,725.40	239,567.29	140,956.54	102,553.69	116,414.60	183,659.57	153,301.78	120,420.10	98,384.57	103,674.94	128,660.99	122,837.93	1,785,157.40
Cost of Sales													
Total Cost of Sales	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Gross Profit	274,725.40	239,567.29	140,956.54	102,553.69	116,414.60	183,659.57	153,301.78	120,420.10	98,384.57	103,674.94	128,660.99	122,837.93	1,785,157.40
Expenses													
Salaries Expense	108,486.98	123,334.65	93,554.87	54,392.94	52,815.09	54,471.88	53,860.69	47,343.90	42,759.45	38,686.27	37,015.83	31,099.82	737,822.37
Vacations Expense	12,077.93	4,229.15	9,573.11	5,008.20	1,979.19	3,443.77	4,542.07	4,935.03	1,569.00	2,763.40	2,376.57	5,337.13	57,834.55
Sick Expense	3,516.06	3,026.19	1,626.24	3,575.30	1,513.24	3,228.49	645.00	1,312.80	1,298.45	1,629.50	906.55	758.80	23,036.62
Holiday Expense	11,199.47	0.00	221.52	571.89	1,778.05	1,577.64	1,294.80	1,309.04	1,322.21	330.60	0.00	1,976.15	21,581.37
Professional Fees Expense	14,704.57	16,497.83	13,951.06	10,204.90	10,512.20	17,675.84	30,763.28	19,239.35	22,839.72	20,961.23	22,474.18	25,334.06	225,158.22
Security Expense	7,893.99	5,126.58	5,240.85	3,795.93	6,996.09	5,036.49	4,625.61	4,806.65	5,315.97	5,917.53	4,648.29	4,862.29	64,266.27
Employee Incentive Program	1,300.00	1,500.00	2,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	4,800.00
Employee Differential Payment	1,412.00	1,488.00	1,256.00	660.00	798.00	700.00	778.00	728.00	760.00	378.00	286.00	168.00	9,412.00

Millennium Institute for ANC  
Income Statement - 12 Periods  
For January 1, 2014 through December 31, 2014

	Period 1	Period 2	Period 3	Period 4	Period 5	Period 6	Period 7	Period 8	Period 9	Period 10	Period 11	Period 12	YTD
Equip. Rental Expense	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	1,200.00
Therapy Service Exp.	2,230.00	2,600.00	1,020.00	510.00	90.00	930.00	1,140.00	970.00	580.00	0.00	660.00	2,130.00	12,860.00
Laundry Expense	1,576.41	1,152.36	340.00	0.00	307.79	140.00	135.40	15.96	128.13	78.28	181.64	361.57	4,417.54
Cleaning Services & Supplies	2,747.91	3,815.19	2,002.58	2,732.33	2,022.01	2,740.57	1,588.12	1,791.21	244.94	2,789.06	316.47	1,889.30	24,679.69
Office & Supplies expense	839.69	1,085.36	395.46	27.56	1,134.79	167.68	596.43	128.67	137.00	414.35	183.03	406.29	5,516.31
Hospital & Supplies expense	12,168.05	6,713.93	2,858.50	4,534.79	3,368.24	3,773.46	4,498.98	5,778.08	2,983.53	2,633.03	2,424.03	3,649.42	55,384.04
Food Expense	17,731.80	11,043.70	7,447.35	8,020.93	8,928.50	13,131.68	13,547.37	6,582.62	11,494.51	6,693.88	7,834.65	9,209.77	121,666.76
Drug & Medicine Expense	11,976.22	8,448.30	5,253.28	4,142.78	4,359.79	5,895.12	3,772.48	2,120.62	3,289.27	883.31	1,064.84	2,060.88	53,266.89
Insurance Expense	3,021.54	3,021.54	3,021.54	3,134.67	3,134.67	3,134.67	3,134.67	3,134.67	3,134.67	3,134.67	3,134.67	3,159.01	37,300.99
Ambulance Services Expense	160.00	250.00	0.00	90.00	450.00	0.00	0.00	196.00	0.00	0.00	0.00	140.00	1,286.00
Laboratory Services	4,145.00	5,532.00	78.00	416.00	1,576.50	2,288.00	1,036.50	1,063.00	250.50	258.00	663.00	687.50	17,994.00
Computer Expense	534.70	770.08	160.20	1,433.50	160.20	160.50	1,459.50	410.50	160.50	160.50	160.50	160.50	5,731.18
Communication Expense	7,337.57	3,363.28	4,292.12	2,855.35	5,136.55	3,101.64	5,486.49	3,916.34	10,121.67	4,321.83	4,135.93	4,485.29	58,554.06
Contract Service Kitchen	8,000.00	8,000.00	7,500.00	7,000.00	7,000.00	7,000.00	7,000.00	7,000.00	3,500.00	7,000.00	7,000.00	7,000.00	83,000.00
Representation Expense	6,509.89	0.00	4.11	4,875.00	0.00	0.00	4,881.55	230.00	0.00	4,884.63	0.00	0.00	21,385.18
Physician Fees Expense	4,289.46	15,932.68	8,796.36	7,363.64	4,725.00	4,875.00	6,000.00	2,500.00	11,038.00	4,145.00	2,908.00	3,745.00	76,318.14
Patient Services Expenses	1,699.03	7,571.43	1,367.54	1,488.52	1,870.80	2,444.37	245.96	3,164.28	504.88	8,324.23	517.65	2,900.76	32,099.45
Advertising & Publication Exp	713.69	1,229.96	286.89	372.80	406.60	0.00	0.00	160.50	0.00	0.00	0.00	0.00	3,170.44
Postal Service Expense	77.09	12.22	335.86	61.98	25.53	145.34	0.00	36.84	40.18	110.98	21.40	31.51	898.93
Bad Debts Expense	0.00	(334.32)	(23,178.37)	(13,873.48)	0.00	(8,846.00)	0.00	(4,710.00)	0.00	2,000.00	200.00	0.00	-48,742.17
Interest & Charges Expense	8,312.77	8,350.66	8,010.80	8,092.09	8,018.01	7,899.77	1,004.13	15,005.58	826.08	7,826.04	424.86	1,238.17	75,008.96
Audit Fees	0.00	0.00	0.00	0.00	6,695.00	0.00	45.00	10,900.00	1,030.00	500.00	3,000.00	0.00	22,170.00
Legal Fees	1,026.00	1,458.33	3,035.83	0.00	1,275.45	225.00	2,020.65	919.80	856.10	1,899.88	400.80	3,304.69	16,422.53
Licences & Permits Expense	0.00	0.00	1,157.50	0.00	1,527.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	2,684.50
Dues & Memberships Expense	415.00	530.00	45.00	364.50	0.00	100.00	0.00	13.00	2,045.00	60.00	(305.00)	(50.00)	3,217.50
General Repair Expense	3,036.55	7,364.84	3,396.00	1,997.38	2,028.15	1,846.51	1,060.00	1,110.40	60.00	0.00	385.00	698.94	22,983.77
Maintenance Expense	5,779.27	7,039.72	504.14	845.23	2,546.71	1,038.09	804.44	574.84	320.99	1,056.72	227.03	87.04	20,824.22
Gardening Expense	650.00	810.00	650.00	650.00	650.00	650.00	1,460.00	0.00	650.00	1,460.00	810.00	650.00	9,090.00
Waste Disposal Expense	5,723.77	4,510.74	4,328.41	3,224.04	3,676.71	3,445.22	3,837.88	3,652.17	2,879.91	7,247.11	3,776.92	4,635.51	50,938.39
Automobile Expense	6,140.00	4,374.78	2,484.75	769.89	765.39	900.39	1,280.16	121.60	623.39	1,324.78	106.00	1,284.78	20,175.91
Other Expense	1,680.88	1,846.32	1,367.79	909.15	1,247.72	1,165.59	775.04	1,199.34	738.79	2,289.49	1,009.10	3,004.97	17,234.18
Electricity Expense	12,702.51	14,560.42	12,572.60	12,286.83	13,301.41	13,936.77	14,471.83	14,845.07	14,460.13	15,453.48	13,312.39	12,175.23	164,078.67
Water Expense	1,760.00	2,011.52	1,896.72	1,076.72	1,056.22	1,281.72	1,113.62	1,080.82	1,117.72	1,048.02	1,101.32	896.32	15,440.72
Gas Expense	3,822.29	3,821.55	2,117.37	2,409.00	3,830.45	3,285.60	4,169.05	4,175.90	4,213.72	4,233.67	4,067.62	3,219.40	43,365.62



Millennium Institute for ANC  
Income Statement - 12 Periods  
For January 1, 2014 through December 31, 2014

	Period 1	Period 2	Period 3	Period 4	Period 5	Period 6	Period 7	Period 8	Period 9	Period 10	Period 11	Period 12	YTD
Social Security Expense	8,586.62	8,312.86	6,741.46	3,980.95	3,650.83	3,932.19	3,789.48	3,448.96	2,957.95	2,714.87	2,516.28	2,438.73	53,071.18
Medicare SS Expense	2,008.24	1,944.15	1,576.60	931.02	853.84	919.62	886.22	806.63	691.77	634.91	588.48	570.33	12,411.81
State Unemployment Tax	7,478.67	7,016.82	5,143.25	2,065.49	1,296.47	1,066.68	146.09	44.24	38.86	31.91	0.00	(0.26)	24,328.22
Federal Unemployment Expense	830.97	779.70	571.51	229.53	144.06	118.52	16.23	4.91	4.31	3.54	0.00	(0.15)	2,703.13
Disability Ins. Expense	235.50	224.25	183.68	84.67	61.09	52.09	35.89	19.63	1.91	1.29	1.17	0.95	902.12
Penalties	0.00	0.00	3,000.00	0.00	0.00	0.00	0.00	1,000.00	0.00	2,562.64	1,500.00	2,816.31	10,878.95
Other Tax Expense	0.00	475.29	279.93	392.03	334.02	52.08	2.52	693.66	468.02	1,443.05	403.65	133.87	4,678.12
Group Insurance Expense	4,067.01	4,398.53	5,496.66	3,230.12	3,640.48	5,567.30	3,116.21	2,861.78	1,993.10	3,263.81	3,986.36	2,849.28	44,470.64
State Insurance Fund Expense	0.00	15,696.25	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	15,696.25
Delivery Expense	355.00	250.00	62.50	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	667.50
Transportation Expense	186.24	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	186.24
Secuestration2% Obama Law	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	6,795.85	0.00	0.00	6,795.85
Total Expenses	321,246.34	331,286.84	214,127.57	157,034.17	177,787.84	174,799.28	191,167.34	176,742.39	159,550.33	180,449.34	136,525.21	151,607.16	2,372,323.81
Net Income	(\$ 46,520.94)	(91,719.55)	(73,171.03)	(54,480.48)	(61,373.24)	8,860.29	(37,865.56)	(56,322.29)	(61,165.76)	(76,774.40)	(7,864.22)	(28,769.23)	-587,166.41

Millennium Institute for ANC  
Income Statement - 12 Periods  
For January 1, 2015 through December 31, 2015

	Period 1	Period 2	Period 3	Period 4	Period 5
Revenues					
Living Income	\$ 78,197.26	79,400.00	69,820.00	79,015.00	69,750.00
TSS Income	12,044.00	9,200.00	22,448.00	5,154.40	2,576.00
ACAA Income	26,402.00	23,606.00	20,388.00	17,858.00	8,650.00
Medicare Income	0.00	0.00	0.00	5,030.28	8,172.94
Other Insurance Income	0.00	2,509.00	100.00	2,919.56	9,875.00
MMM Income	0.00	0.00	0.00	36,860.00	53,795.00
MCS Income	0.00	5,924.00	2,020.00	0.00	30,300.00
Patient Services	0.00	0.00	0.00	0.00	0.00
Beauty Salon Income	90.00	110.00	40.00	(63.76)	290.00
Air Conditioning Income	0.00	0.00	0.00	0.00	0.00
Late Charge from Rent	0.00	0.00	0.00	0.00	0.00
Professional Income	0.00	0.00	0.00	0.00	0.00
Patient Services	0.00	0.00	0.00	0.00	0.00
Other Income	390.44	283.83	139.48	240.83	771.00
Interest Income	3.86	0.00	0.00	0.00	0.00
Televisores	529.00	1,071.00	1,142.00	1,485.00	1,779.50
Lunch Sales	1,262.70	812.15	841.85	1,093.25	1,162.45
Rent Income	0.00	0.00	0.00	0.00	0.00
Miscellaneous Income	0.00	0.00	0.00	0.00	55.91
Gain on Restructurin	0.00	0.00	0.00	0.00	0.00
Total Revenues	118,919.26	122,915.98	116,939.33	149,592.56	187,177.80
Cost of Sales					
Discounts on Purchases	0.00	0.00	0.00	0.00	0.00
Purchases Discounts	0.00	0.00	0.00	0.00	0.00
Total Cost of Sales	0.00	0.00	0.00	0.00	0.00
Gross Profit	118,919.26	122,915.98	116,939.33	149,592.56	187,177.80

Expenses

Millennium Institute for ANC  
Income Statement - 12 Periods  
For January 1, 2015 through December 31, 2015

	Period 1	Period 2	Period 3	Period 4	Period 5
Salaries Expense	31,292.74	38,004.49	37,082.50	38,359.21	41,287.85
Employee Bonus	0.00	0.00	0.00	0.00	0.00
Vacations Expense	3,480.34	783.73	382.84	1,292.75	238.93
Sick Expense	764.18	474.00	615.73	823.45	517.84
Holiday Expense	3,782.18	47.13	0.00	1,937.45	0.00
Professional Fees Expense	26,887.34	28,289.08	26,128.02	28,340.93	26,611.60
Security Expense	4,670.98	4,239.98	4,682.32	4,563.22	4,705.00
Employee Incentive Program	0.00	0.00	0.00	0.00	0.00
Employee Differential Payment	652.00	262.00	262.00	308.00	296.00
Other Salaries Adj. & Expense	0.00	0.00	0.00	0.00	0.00
Rent Expense	0.00	0.00	0.00	0.00	0.00
Equip. Rental Expense	100.00	100.00	100.00	100.00	100.00
Therapy Service Exp.	180.00	790.00	1,220.00	820.00	1,320.00
Laundry Expense	228.28	0.00	205.34	54.35	552.56
Cleaning Services & Supplies	1,530.49	727.18	1,238.29	1,190.55	1,504.75
Office & Supplies expense	714.19	449.45	401.39	357.90	404.19
Hospital & Supplies expense	2,590.87	3,067.32	1,716.44	1,373.38	2,478.97
Food Expense	10,067.76	5,523.84	6,899.64	8,444.31	8,402.41
Drug & Medicine Expense	2,226.74	1,117.39	2,174.84	1,676.69	3,716.27
Biohazard Waste Expense	0.00	0.00	0.00	0.00	0.00
Insurance Expense	3,159.01	3,159.01	3,159.01	3,066.21	3,066.21
Therapy Materilas Expense	0.00	0.00	0.00	0.00	0.00
Ambulance Services Expense	0.00	180.00	0.00	0.00	90.00
Laboratory Services	683.50	1,551.00	473.50	637.50	2,052.50
Computer Expense	160.50	461.12	227.78	(89.50)	535.00
Communication Expense	4,523.13	4,082.39	4,360.60	5,947.66	2,683.97
Contract Service Kitchen	3,500.00	10,450.00	7,000.00	7,000.00	7,000.00
Travel Expense	0.00	0.00	0.00	0.00	0.00
Representation Expense	4,875.00	0.00	3.74	4,875.00	0.00
Physician Fees Expense	3,135.00	171.00	3,808.00	4,644.00	6,658.00
Patient Services Expenses	1,486.77	1,356.59	983.26	106.08	195.35
Fees & Subscription Expense	0.00	0.00	0.00	(80.00)	0.00
Advertising & Publication Exp	399.00	0.00	0.00	0.00	0.00
Inauguration Expenses	0.00	0.00	0.00	0.00	0.00

Millennium Institute for ANC  
Income Statement - 12 Periods  
For January 1, 2015 through December 31, 2015

	Period 1	Period 2	Period 3	Period 4	Period 5
Postal Service Expense	12.98	31.19	0.00	251.45	41.94
Bad Debts Expense	0.00	0.00	0.00	0.00	0.00
Interest & Charges Expense	984.35	860.89	922.55	694.56	967.56
Deferred Charges Amortization	0.00	0.00	0.00	0.00	0.00
Penalties Expense	0.00	0.00	0.00	0.00	0.00
Audit Fees	0.00	520.00	4,396.97	1,800.00	0.00
Contribution Expense	0.00	0.00	0.00	0.00	0.00
Legal Fees	2,426.49	425.60	1,864.88	988.46	255.40
Property Tax Expense	0.00	0.00	0.00	0.00	0.00
Licences & Permits Expense	15.00	365.00	(115.00)	0.00	377.00
Income Tax Provision	0.00	0.00	0.00	0.00	0.00
Dues & Memberships Expense	0.00	0.00	160.00	(415.00)	(385.00)
Depreciation & Amortization	0.00	0.00	0.00	0.00	0.00
General Repair Expense	995.87	829.00	140.00	70.00	1,675.00
Maintenance Expense	1,647.22	2,513.42	269.18	480.04	657.29
Gardening Expense	810.00	650.00	810.00	650.00	918.40
Waste Disposal Expense	3,941.38	3,437.74	3,485.93	3,393.06	0.00
Automobile Expense	809.34	1,279.95	1,326.99	763.86	1,309.33
Miscellaneous Expense	0.00	0.00	0.00	0.00	0.00
Other Expense	(38.69)	701.26	(361.45)	2,815.66	2,529.02
Electricity Expense	10,947.58	12,435.33	10,569.03	11,424.68	11,728.45
Water Expense	1,043.92	1,425.22	1,175.12	1,962.32	1,052.12
Gas Expense	2,725.54	2,718.70	3,255.00	2,208.85	2,441.58
Oxygen Expense	0.00	0.00	0.00	0.00	0.00
Social Security Expense	2,478.25	2,453.44	2,377.28	2,648.73	2,613.98
Medicare SS Expense	579.56	573.84	556.00	619.48	611.31
State Unemployment Tax	2,158.49	2,079.50	1,566.54	1,437.02	1,009.79
Federal Unemployment Expense	239.85	237.46	184.31	169.08	112.24
Disability Ins. Expense	67.95	67.26	64.96	53.23	45.66
Penalties	2,315.18	0.00	3,000.00	1,500.00	197.23
Other Tax Expense	153.90	207.12	360.16	0.00	494.88
Tax on Purchase	0.00	0.00	0.00	0.00	0.00
Municipal Tax Expense	0.00	0.00	0.00	0.00	0.00
Group Insurance Expense	779.26	1,462.90	779.26	2,108.97	2,363.77

Millennium Institute for ANC  
Income Statement - 12 Periods  
For January 1, 2015 through December 31, 2015

	Period 1	Period 2	Period 3	Period 4	Period 5
State Insurance Fund Expense	0.00	0.00	0.00	0.00	0.00
Delivery Expense	0.00	0.00	0.00	0.00	0.00
Transportation Expense	0.00	0.00	0.00	0.00	0.00
Secuestation2% Obama Law	0.00	0.00	0.00	0.00	0.00
Golf Expense	0.00	0.00	0.00	0.00	0.00
Provision for Income Tax	0.00	0.00	0.00	0.00	0.00
Income Tax Benefit	0.00	0.00	0.00	0.00	0.00
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Total Expenses	146,183.42	140,561.52	139,912.95	151,373.59	145,434.35
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Net Income	(\$ 27,264.16)	(17,645.54)	(22,973.62)	(1,781.03)	41,743.45
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Millennium Institute for ANC  
Income Statement - 12 Periods  
For January 1, 2015 through December 31, 2015

Period 6	Period 7	Period 8	Period 9	Period 10	Period 11	Period 12
64,950.00	0.00	0.00	0.00	0.00	0.00	0.00
4,784.00	0.00	0.00	0.00	0.00	0.00	0.00
945.00	0.00	0.00	0.00	0.00	0.00	0.00
1,400.00	0.00	0.00	0.00	0.00	0.00	0.00
4,794.00	0.00	0.00	0.00	0.00	0.00	0.00
21,193.00	0.00	0.00	0.00	0.00	0.00	0.00
7,035.00	0.00	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00	0.00	0.00
70.00	0.00	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00	0.00	0.00
315.00	0.00	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00	0.00	0.00
1,972.00	0.00	0.00	0.00	0.00	0.00	0.00
542.85	0.00	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00	0.00	0.00
22.50	0.00	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00	0.00	0.00
108,023.35	0.00	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00	0.00	0.00
108,023.35	0.00	0.00	0.00	0.00	0.00	0.00



Millennium Institute for ANC  
Income Statement - 12 Periods  
For January 1, 2015 through December 31, 2015

Period 6	Period 7	Period 8	Period 9	Period 10	Period 11	Period 12
18,088.00	0.00	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00	0.00	0.00
1,038.66	0.00	0.00	0.00	0.00	0.00	0.00
130.88	0.00	0.00	0.00	0.00	0.00	0.00
1,251.80	0.00	0.00	0.00	0.00	0.00	0.00
29,246.35	0.00	0.00	0.00	0.00	0.00	0.00
2,255.13	0.00	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00	0.00	0.00
286.00	0.00	0.00	0.00	0.00	0.00	0.00
57.50	0.00	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00	0.00	0.00
100.00	0.00	0.00	0.00	0.00	0.00	0.00
2,520.00	0.00	0.00	0.00	0.00	0.00	0.00
209.28	0.00	0.00	0.00	0.00	0.00	0.00
493.69	0.00	0.00	0.00	0.00	0.00	0.00
207.37	0.00	0.00	0.00	0.00	0.00	0.00
1,788.11	0.00	0.00	0.00	0.00	0.00	0.00
7,386.38	0.00	0.00	0.00	0.00	0.00	0.00
2,593.72	0.00	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00	0.00	0.00
3,066.21	0.00	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00	0.00	0.00
160.50	0.00	0.00	0.00	0.00	0.00	0.00
1,143.84	0.00	0.00	0.00	0.00	0.00	0.00
7,000.00	0.00	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00	0.00	0.00
2,000.00	0.00	0.00	0.00	0.00	0.00	0.00
101.90	0.00	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00	0.00	0.00

Millennium Institute for ANC  
Income Statement - 12 Periods  
For January 1, 2015 through December 31, 2015

Period 6	Period 7	Period 8	Period 9	Period 10	Period 11	Period 12
0.00	0.00	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00	0.00	0.00
417.63	0.00	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00	0.00	0.00
50.00	0.00	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00	0.00	0.00
1,850.00	0.00	0.00	0.00	0.00	0.00	0.00
587.50	0.00	0.00	0.00	0.00	0.00	0.00
810.00	0.00	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00	0.00	0.00
631.39	0.00	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00	0.00	0.00
551.93	0.00	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00	0.00	0.00
2,149.33	0.00	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00	0.00	0.00
1,289.31	0.00	0.00	0.00	0.00	0.00	0.00
301.56	0.00	0.00	0.00	0.00	0.00	0.00
388.86	0.00	0.00	0.00	0.00	0.00	0.00
43.21	0.00	0.00	0.00	0.00	0.00	0.00
20.09	0.00	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00	0.00	0.00
383.96	0.00	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00	0.00	0.00
2,185.95	0.00	0.00	0.00	0.00	0.00	0.00

Millennium Institute for ANC  
Income Statement - 12 Periods  
For January 1, 2015 through December 31, 2015

Period 6	Period 7	Period 8	Period 9	Period 10	Period 11	Period 12
0.00	0.00	0.00	0.00	0.00	0.00	0.00
45.00	0.00	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00	0.00	0.00
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92,831.04	0.00	0.00	0.00	0.00	0.00	0.00
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15,192.31	0.00	0.00	0.00	0.00	0.00	0.00
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Patient Days 2015

FY2015 Patient Days by Services													
Services	January	February	March	April	May	June	July	August	September	October	November	December	TOTAL
Skilled	80	114	115	163	307								779
Nursing Home	889	902	793	898	793								4,275
Hospice	-	-	-	-	-								-
ACAA-Custodial	118	101	62	60	62								403
<b>TOTAL</b>	<b>1,087</b>	<b>1,117</b>	<b>970</b>	<b>1,121</b>	<b>1,162</b>	-	-	-	-	-	-	-	5,457